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US-Asia Technology Management Center: Current Status and Strategic Direction

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US-ATMC history – externally funded Research, education, outreach

- Established 1992: U.S. government grant (one of twelve centers in the U.S. – Japan Industry and Technology Management Training Program – through 1999)
- Industry support (gifts and "unrestricted support for research") from the beginning
- Expanded from US-Japan to US-Asia in 2000
- Organizationally in School of Engineering until 2017



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US-ATMC at present

Officially recognized as an "industry affiliates program" from 2017

- Primary source of support: membership fees and additional research support by member companies("affiliates)
- Organizationally under the Center for East Asian Studies in the Stanford Global Studies Division
- Oversight by faculty board: School of Humanities and Sciences, School of Engineering, Freeman Spogli Institute for International Studies
- Additional support: fees for ½ and 1-day seminars and lectures to outside groups (more than 23 given in calendar 2018)
 - EMBA groups from top Chinese universities, industry delegations from China (inc. Hong Kong, Taiwan), Brazil, Indonesia, Japan, S. Korea

Joint public programs with external partners (costs reimbursed)

 Examples: Japan – U.S. Innovation Awards, VLAB (programs on cryptocurrencies, autonomous vehicles, space businesses, etc.), AccessAlts Asia (angel investors), SEA Connect, Bright Internet Conference

US-ATMC member companies

Six during 2018 – 19

- Five sent visiting scholars to US-ATMC
- Support for two graduate student researchers from one member
- Plus, visiting professor from Ritsumeikan University 2018 – 19 Now processing two new members for 2019 – 2020
- Plus, will host visiting professor from Kobe University 2019 – 20
- Several others considering
 membership



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US-ATMC member benefits

- Regular analyses of news and trends in our focus areas
 - Emails to member representatives, copies of reports and publications
- Briefings at member companies
 - Including visits and lectures while Dasher on travel
- The opportunity to send a visiting scholar to Stanford
- The opportunity to support Stanford research in an area of mutual interest
 - Typically exploratory, with focus on regular knowledge exchange during the term of the support
 - Unlike "Sponsored Research," no line-item budget or formal statement of deliverables – but also not charged Stanford's full overhead rate
- Introductions and facilitated access to Stanford and Silicon Valley resources in our network
- Recognition at our public programs

US-ATMC areas of focus match our strengths with member interests

- Innovation systems and processes
 - **Open innovation** management
- New trends in Asia knowledgeintensive industries
 - Entrepreneurship ecosystems
 - VC investment patterns
 - Silicon Valley as reference point
- The impact of selected new technologies on industry structure and dynamics
- Building bridges between Asia and Silicon Valley tech businesses

Some current domains

- Mobility
- Applications of artificial intelligence and blockchain
- IOT systems
- Digital economy policies (security, privacy, trade)
- Business models for socially-driven innovation
- Tech solutions for sustainability
- Biotech: Medical, AgTech applications
- Emergence of tech industries in SE Asia

During this past year, our public programs have addressed ...

- Al in smart physical systems (especially, activities in Asia)
 - Including nine weekly seminars = Stanford course EASTASN 402A
- "Bright Internet" architecture, governance, policies
 - Co-produced international conference in San Francisco
- Silicon Valley innovation system
 - Large firm startup company interactions
- Artificial intelligence as a key to the Fourth Industrial Revolution
 - Value creation through analysis, automation
 - Special case studies in FinTech, media industries
- **Asia innovation** (flow of people, capital, knowledge)
 - Including nine weekly seminars = Stanford course EASTASN 402T
 - Japan U.S. Innovation Awards (co-produced with Japan Society)
 - Growth of VC in China and VC megadeals
 - Emergence of SE Asia markets as new drivers of economic growth

Looking ahead

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- Continue research, education, outreach in our (continually evolving) areas of focus
- **Some topics** we think will be interesting over the next year
 - Edge computing planned for autumn 2019 seminars
 - See next slide
 - Impact of U.S. China friction on innovation systems everywhere
 - Continued evolution of funding ecosystem for innovation
 - Recent shift in VC to later stage; gap between seed and VC
 - Mega-deals & unicorns as a disruption of public stockmarkets (e.g. the impact of Softbank Vision Fund)
 - Comparison of exit patterns in different economies
 - Al and industry evolution: new business models
 - Needs, demands, and emerging approaches to regulatory infrastructure for international digital economy



Edge computing

- Planned topic for 2019 autumn seminars
- IOT systems will probably follow a similar evolutionary path to previous generation of networked computing
 - Mainframe / terminal > client / server > cloud computing
 - IOT: Cloud / simple cients (sensors) > new network architecture to handle intelligent clients > ubiqitous (pervasive) intelligence in the background

Big topics

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- 5G network integration
- Edge servers for real-time IOT applications (drones, autonomous vehicles, networked smart robots, etc.) "fog computing"
- Look for real use cases: e.g. medical IOT with smart clients (e.g. for diabetes management), return of intelligent transportation systems (?)
- Security and privacy issues
- Potential for still-developing economies to leapfrog current infrastructure

Sample market forecast for edge computing

Fog computing revenue, 2018-2022



Data: 451 Research & OpenFog Consortium / Chart: ZDNet

https://www.zdnet.com/article/edge-computing-the-state-of-the-next-it-transformation/, accessed 2019.05.09

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Today's program from now

Questions for me – discussion

- Research-in-progress presentations by current US-ATMC visiting scholars
 - Ms. Christiana Xu, Kawasaki Heavy Industries
 - Ms. Aki Takahashi, Brilliant Hope, Inc.
 - Mr. Kohei Hibi, Mitsubishi Research Institute
 - Mr. Hitoshi Yasui, Bridgestone Corporation